



LIBERs New Strategic Directions

Budapest, 22 November 2017

Wilhelm Widmark, Library Director at Stockholm University



About LIBER



A large group of people, approximately 100-120, are posed on the wide stone steps of a classical building. The building has a prominent portico with columns and a pediment. The group is diverse in age and attire, with many wearing lanyards. A small sign is visible on the steps in the middle ground. The scene is set outdoors during the day, with trees and a clear sky in the background.

**We're Europe's
largest
research
library
network.**

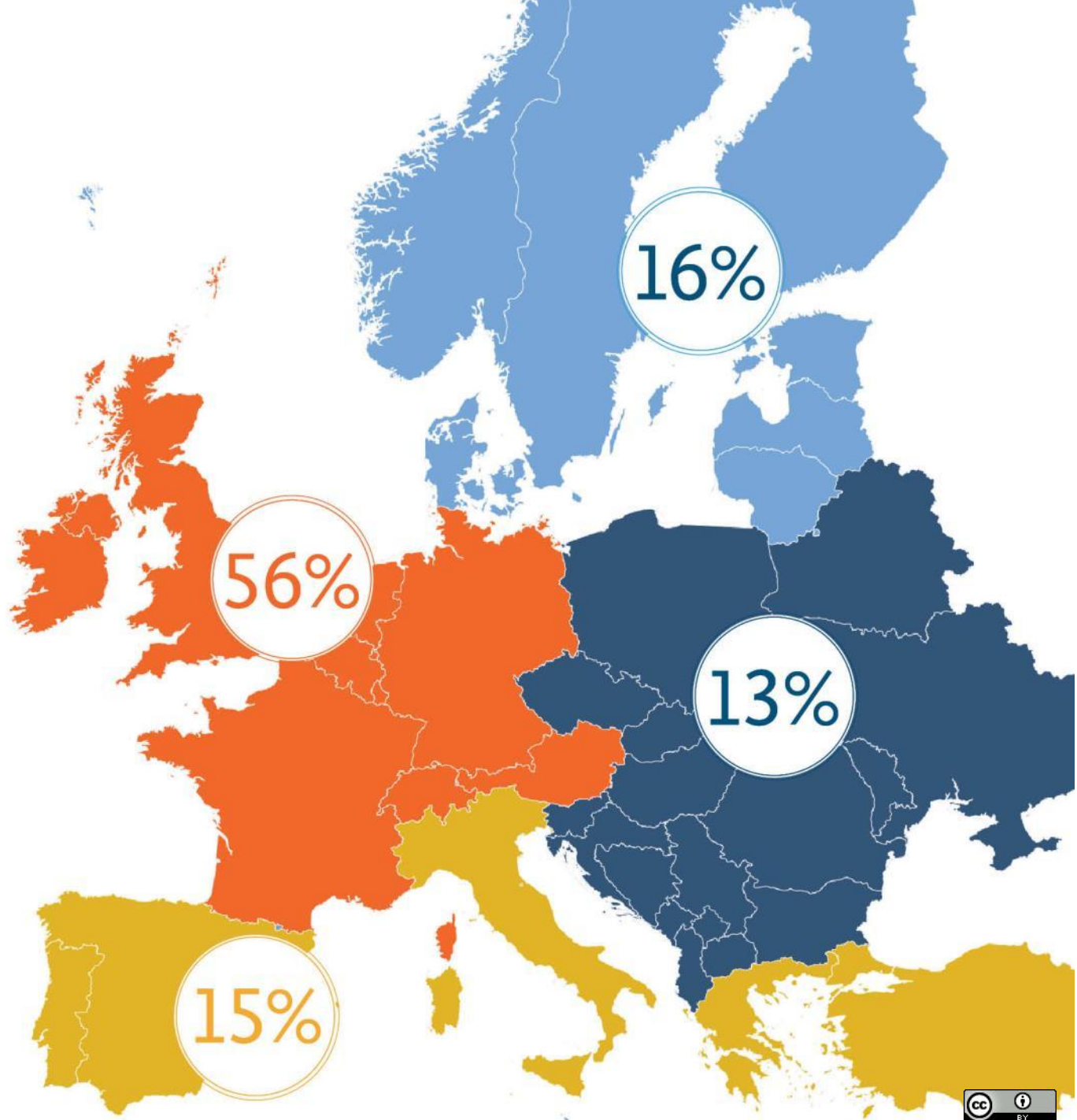
**Founded in 1971.
Based in The Hague.**

400+ libraries

University, national
and special libraries.



LIBER Libraries across Europe.





LIBER Team

13 Board Members

3 Special Advisors

10 Office Staff

A group of approximately 15-20 people, mostly women, are gathered in a brightly lit room with light green walls and a drop ceiling. They are wearing lanyards with ID badges. Some are standing and talking, while others are seated in light blue chairs. One woman in the foreground is writing in a notebook. The atmosphere appears to be a professional yet collaborative meeting or workshop.

100+ Volunteers

Serving on Steering
Committees & Working
Groups

A photograph of two women sitting at a table in a meeting. The woman on the left has curly brown hair, wears glasses, and an orange top; she is gesturing with her hands while speaking. The woman on the right has dark hair with bangs, wears a dark blue sweater, and rests her chin on her hand, listening. A window with blinds is in the background.

Together we help libraries support world-class research.

- Collaborative
- Cross border
- Cross discipline
- Increasingly data intensive
- Open



Research Libraries Powering Sustainable Knowledge in the Digital Age

LIBER Europe
Strategy 2018-2022



Vision:

*The research
landscape in 2022*



**Open Access is
the main form
of publishing.**




Open Science Cafe
Want to talk Open Science?

**Research Data
is Findable,
Accessible,
Interoperable
and Reusable
(FAIR).**

R₁ E₁ S₁ E₁ A₁ R₁ C₃ H₂ D₁ A₁ T₁ A₁
M₃ A₁ N₁ A₁ G₂ E₁ M₃ E₁ N₁ T₁

A close-up, slightly blurred photograph of a person's hands using a laptop. The laptop screen is a solid pink color. The person's right hand is on a black and red computer mouse. The background is out of focus, showing what appears to be a desk with other electronic devices. A semi-transparent blue rectangle is overlaid on the right side of the image, containing white text.

**Digital Skills
underpin a
more open and
transparent
research life
cycle.**

A photograph of a server room with multiple rows of server racks. The racks are filled with server units, and the scene is lit with a strong blue light, creating a futuristic and high-tech atmosphere. The text is overlaid on the right side of the image.

**Research
Infrastructure is
participatory,
tailored and
scaled to the
needs of the
diverse
disciplines.**



Tomorrow's
cultural
heritage is built
on today's
digital
information.

Strategy



ENABLERS



Advocacy &
Communication



International
Project
Participation



Policy
Development



Leadership &
Skills Building



International
Alignment &
Coordination

I

Libraries as a Platform for
INNOVATIVE SCHOLARLY COMMUNICATION

Working Groups & Projects

- Copyright & Legal Matters
- Open Access
- Innovative Metrics





Strategy

2

Libraries as a Hub for DIGITAL SKILLS AND SERVICES

Working Groups & Projects

- Digital Humanities & Digital Cultural Heritage
- Leadership

openMIN7ED
Open Mining Infrastructure for Text & Data

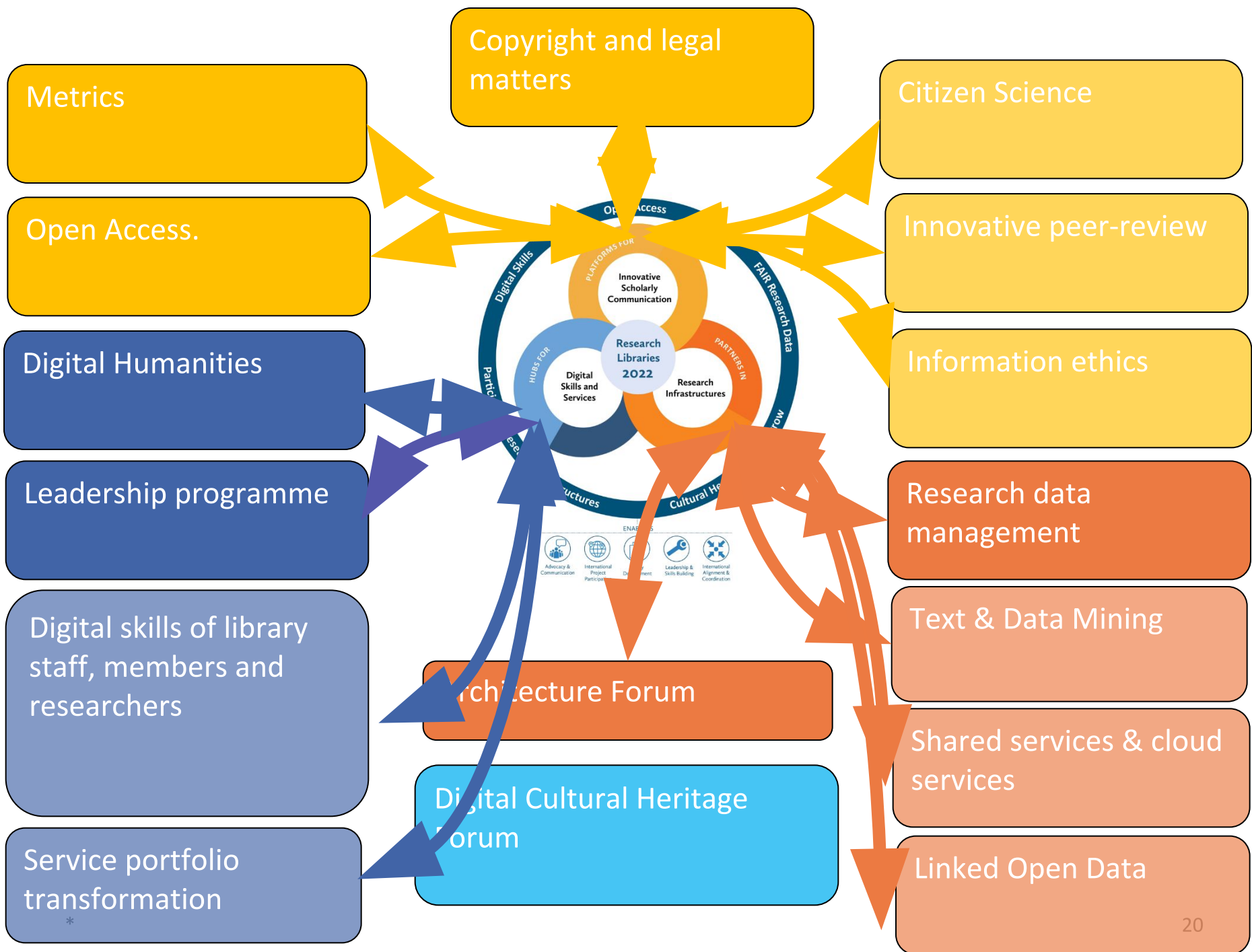

EOSCpilot
The European Open Science
Cloud for Research Pilot Project

3 Libraries as Partners in RESEARCH INFRASTRUCTURE

Working Groups & Projects

- Architecture Forum
- Research Data Management







New challenges,
new working
groups

Digital skills of
staff and
researchers

- **Define the new services** needed for **students** and **researchers**
- Define new **skills** needed to provide these services
- **Assessment and evaluation of success** of new services
- **Define which old services** could be disengaged



New challenges,
new working
groups

Service portfolio
transformation

- **Changing the service development philosophy**
- Foster service development philosophy
- Based on **user-centred design**
- Share best practices on **agile development** and **user engagement**



New challenges,
new working
groups

Innovative
peer-review

- **Investigate the landscape** and the role of libraries
- **Analyse options:** Open peer review, cascade review, portable peer-review...



New challenges, new working groups

Citizen Science

- Stimulating **citizen science** through **outreach**
- Development of **services.**





New challenges,
new working
groups

Information ethics

- **Information ethics:**
- Libraries need to **engage in and advocate** for development of information ethics in the interests of the research community.



New challenges,
new working
groups

Text & Data Mining


- Develop **best practice** in supporting TDM e.g. licencing, tools, data storage, visualisation
- Cooperate with **research infrastructures** which enable your researchers to perform TDM
- Collect TDM **methods**
- Create **educational programs** for researchers about TDM

Join A Group

All staff in LIBER libraries are welcome .

- Learn from others
- Share your professional knowledge
- Work together for a stronger voice



A portrait of Mijke Jetten, a woman with long dark hair and bangs, wearing a blue and red striped shirt and a blue lanyard with a badge. She is looking directly at the camera with a slight smile. The background is a wooden wall with a grid pattern.

“My field is **Research Data Management**, where **everybody is trying to find the right way** but we’re not aware of what other people are actually doing.

All universities and libraries have to talk to researchers and learn more about the same issues. This is something that **LIBER can help with** and we can profit from.”

-Mijke Jetten, Research Data Management Working Group Member

Activities



International Projects

30 LIBER Libraries are active in projects in which LIBER also participates.


Project participation makes LIBER and our libraries more visible at a European and international level on important topics such as Copyright, TDM and Open Access.



The image features the European Union flag, which is a blue field with twelve yellow five-pointed stars arranged in a circle. The flag is shown waving against a clear blue sky. On the right side of the image, there is a dark blue rectangular overlay containing white text.

Advocacy

Speaking up
for libraries in
Brussels:
Copyright,
Open Access,
RDM,
Infrastructure.

A woman with short blonde hair, wearing a light blue blazer, is speaking into a microphone at a conference. She has an orange name tag that reads "VISITEUR" and "21/06/2017". The background is blurred, showing other people and a warm, indoor setting.

**We Bring
Library Issues
To MEPs**

We Sit On The EC's Open Science Policy Platform



Leadership & Skills Building

Workshops,
Training
Programmes,
Conferences



Annual Conference

Europe's
biggest
gathering of
research
library
professionals.





Leadership Seminars

For aspiring and current
library directors.

“I built myself a **European network**, with the other participants and through the **mentorship experience**.

The Leadership Seminar is a process where you confront to your feelings, have to reveal yourself, **trust in each other**. It's a strong feeling.”

-Live Rasmussen, Head of Science Library, University of Oslo, Norway





Architecture Seminar

Vienna, 18-20
April, 2018

Policy Development

Sharing best practices to help everyone working within the research library profession.



Limitations and Exceptions
in EU Copyright Law
for Libraries, Educational
and Research Establishments:
A Basic Guide

TDM EXCEPTION FOUR ESSENTIAL POINTS FOR COPYRIGHT REFORM

On behalf of our 400+ European research libraries, LIBER is calling for four essential points to be included in any Text and Data Mining (TDM) Exception proposed by the European Commission as part of its copyright overhaul for the Digital Single Market. These points must be addressed if a TDM Exception is to be effective for Europe's research community.



1. MAKE THE TDM EXCEPTION MANDATORY & NON-OVERRIDABLE

Such provisions are already included in the Commission's proposal (Article 17, paragraph 2) and in the draft JURI report. We welcome this approach. The Commission's proposal, Article 17(2), allows rightsholders to apply measures to ensure the security and integrity of the networks and databases. A clarification is needed that technical measures may not be used to prevent beneficiaries from exercising their rights under an exception, or to impose unreasonable limitations on how TDM is performed.



2. INCLUDE LIBRARIES & ALL PERSONS WITH LAWFUL ACCESS TO CONTENT AS BENEFICIARIES

The beneficiaries of the TDM exception should be extended to include all 'persons' with lawful access so as to benefit citizen science, businesses, the research community, journalism and other sectors of society and the economy. The right to read should be the right to mine.



3. ALLOW COMMERCIAL & NON-COMMERCIAL USES, WITHOUT COMPENSATION

Since TDM is only used to extract facts and data, which are not copyrightable, there is no reason to limit TDM to non-commercial purposes. The copy of the individual work is not being re-used or communicated to the public. Researchers are instead focused on setting the facts and figures in a larger context, and drawing conclusions from this work.

In addition, it should be noted that research funders such as the European Commission under the Horizon programme aim for commercial impact in research. Research supports innovation which, by definition, is something that has commercial use.

4. PERMIT SAFE STORAGE OF COPIES MADE FOR TDM

It is important for copyright reform to ensure that research data is preserved for future use.

5

OPEN ACCESS
PRINCIPLES
for
NEGOTIATIONS
WITH PUBLISHERS

1

LICENSING &
OPEN ACCESS
GO HAND-IN-
HAND



2

NO OPEN
ACCESS,
NO PRICE
INCREASE



3

TRANSPARENCY
FOR LICENSING
DEALS:
NO NON-
DISCLOSURE



4

KEEP ACCESS
SUSTAINABLE

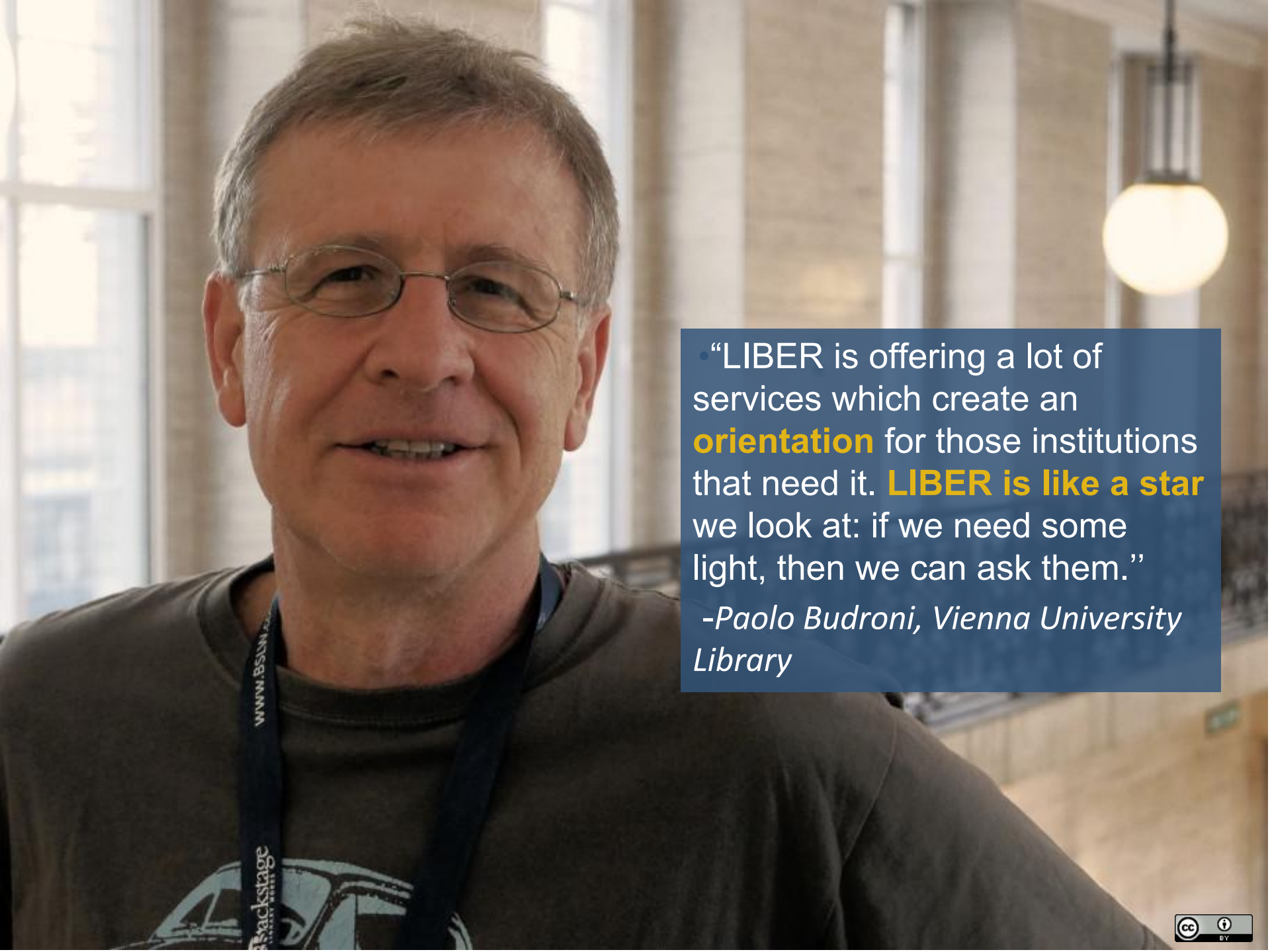


5

USAGE REPORTS
SHOULD
INCLUDE OPEN
ACCESS



LIBER
LIBER



• “LIBER is offering a lot of services which create an **orientation** for those institutions that need it. **LIBER is like a star** we look at: if we need some light, then we can ask them.”

-Paolo Budroni, Vienna University Library

International Alignment & Coordination

These are just some of the organisations with which we work.

RLUK Research Libraries UK

CESAER

conference of european schools
for advanced engineering education
and research

**LE
RU**





Join Us!

LIBER: Europe's Biggest Research Library Network

Strategy. Network. Training. Advocacy.

Just €495/year

Thank you!

QUESTIONS?

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